# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 <br> FORM 10-Q 

## QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2005

O TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the transition period from $\qquad$ to $\qquad$
Commission File Number 0-7201

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INSURANCE.

BROWN \& BROWN, INC.
(Exact Name of Registrant as Specified in its Charter)

220 S. Ridgewood Ave., Daytona Beach, FL (Address of Principal Executive Offices)

## 59-0864469

(I.R.S. Employer Identification Number)

## 32114

(Zip Code)

Registrant's telephone number, including area code: (386) 252-9601

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days. Yes x No o

Indicate by check mark whether the Registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act). Yes x No o

Indicate by check mark whether the registrant is a shell company (as defined in Rule $12 \mathrm{~b}-2$ of the Exchange Act.): Yes o No x

The number of shares of the Registrant's common stock, $\$ .10$ par value, outstanding as of November 8, 2005 was $69,503,201$.

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## ITEM 1 - FINANCIAL STATEMENTS (UNAUDITED)

BROWN \& BROWN, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF INCOME

 (UNAUDITED)(in thousands, except per share data)

|  | For the three months ended September 30, |  |  |  | For the nine months ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  | 2005 |  | 2004 |  |
| REVENUES |  |  |  |  |  |  |  |  |
| Commissions and fees | \$ | 188,444 | \$ | 158,852 | \$ | 581,497 | \$ | 479,915 |
| Investment income |  | 1,786 |  | 586 |  | 4,275 |  | 1,607 |
| Other income, net |  | 415 |  | 943 |  | 3,178 |  | 2,366 |
| Total revenues |  | 190,645 |  | 160,381 |  | 588,950 |  | 483,888 |
|  |  |  |  |  |  |  |  |  |
| EXPENSES |  |  |  |  |  |  |  |  |
| Employee compensation and benefits |  | 94,009 |  | 79,449 |  | 278,493 |  | 232,000 |
| Non-cash stock grant compensation |  | 681 |  | 374 |  | 2,360 |  | 1,885 |
| Other operating expenses |  | 25,638 |  | 22,042 |  | 78,760 |  | 63,421 |
| Amortization |  | 8,452 |  | 5,777 |  | 24,344 |  | 16,077 |
| Depreciation |  | 2,538 |  | 2,238 |  | 7,432 |  | 6,661 |
| Interest |  | 3,638 |  | 2,245 |  | 10,891 |  | 3,699 |
| Total expenses |  | 134,956 |  | 112,125 |  | 402,280 |  | 323,743 |
|  |  |  |  |  |  |  |  |  |
| Income before income taxes |  | 55,689 |  | 48,256 |  | 186,670 |  | 160,145 |
|  |  |  |  |  |  |  |  |  |
| Income taxes |  | 20,906 |  | 18,170 |  | 71,836 |  | 61,558 |
|  |  |  |  |  |  |  |  |  |
| NET INCOME | \$ | 34,783 | \$ | 30,086 | \$ | 114,834 | \$ | 98,587 |
|  |  |  |  |  |  |  |  |  |
| Net income per share: |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.50 | \$ | 0.44 | \$ | 1.66 | \$ | 1.43 |
| Diluted | \$ | 0.50 | \$ | 0.43 | \$ | 1.65 | \$ | 1.42 |
|  |  |  |  |  |  |  |  |  |
| Weighted average number of shares outstanding: |  |  |  |  |  |  |  |  |
| Basic |  | 69,242 |  | 69,009 |  | 69,187 |  | 68,828 |
| Diluted |  | $\underline{\text { 69,819 }}$ |  | $\underline{\text { 69,588 }}$ |  | $\underline{69,752}$ |  | $\underline{\text { 69,361 }}$ |
|  |  |  |  |  |  |  |  |  |
| Dividends declared per share | \$ | 0.08 | \$ | 0.07 | \$ | 0.24 | \$ | 0.21 |

See accompanying notes to condensed consolidated financial statements.

## BROWN \& BROWN, INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS <br> (UNAUDITED)

(in thousands, except per share data)

|  | $\begin{gathered} \text { September 30, } \\ 2005 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2004 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 76,730 | \$ | 188,106 |
| Restricted cash and investments |  | 235,263 |  | 147,483 |
| Short-term investments |  | 2,639 |  | 3,163 |
| Premiums, commissions and fees receivable |  | 235,116 |  | 172,395 |
| Other current assets |  | 27,473 |  | 28,819 |
| Total current assets |  | 577,221 |  | 539,966 |
|  |  |  |  |  |
| Fixed assets, net |  | 38,526 |  | 33,438 |
| Goodwill |  | 528,296 |  | 360,843 |
| Amortizable intangible assets, net |  | 362,381 |  | 293,009 |
| Investments |  | 9,294 |  | 9,328 |
| Other assets |  | 10,021 |  | 12,933 |
| Total assets | \$ | $\underline{\text { 1,525,739 }}$ | \$ | $\underline{\text { 1,249,517 }}$ |
|  |  |  |  |  |
| LIABILITIES AND SHAREHOLDERS' EQUITY |  |  |  |  |
| Current liabilities: |  |  |  |  |
| Premiums payable to insurance companies | \$ | 372,053 | \$ | 242,414 |
| Premium deposits and credits due customers |  | 36,083 |  | 32,273 |
| Accounts payable |  | 19,238 |  | 16,257 |
| Accrued expenses |  | 57,430 |  | 58,031 |
| Current portion of long-term debt |  | 50,065 |  | 16,135 |
| Total current liabilities |  | 534,869 |  | 365,110 |
|  |  |  |  |  |
| Long-term debt |  | 217,455 |  | 227,063 |
|  |  |  |  |  |
| Deferred income taxes, net |  | 29,571 |  | 24,859 |
|  |  |  |  |  |
| Other liabilities |  | 9,045 |  | 8,160 |
|  |  |  |  |  |
| Shareholders' equity: |  |  |  |  |
| Common stock, par value $\$ .10$ per share; authorized 280,000 <br> shares; issued and outstanding 69,502 shares at 2005 and <br> 69,159 at 2004 |  |  |  |  |
|  |  |  |  |  |
| Additional paid-in capital |  | 199,189 |  | 187,280 |
| Retained earnings |  | 523,879 |  | 425,662 |
| Accumulated other comprehensive income |  | 4,781 |  | 4,467 |
| Total shareholders' equity |  | 734,799 |  | 624,325 |
|  |  |  |  |  |
| Total liabilities and shareholders' equity | \$ | $\underline{\text { 1,525,739 }}$ | \$ | $\underline{\text { 1,249,517 }}$ |

[^0]
## BROWN \& BROWN, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS <br> (UNAUDITED)

(in thousands)

|  | For the nine months ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |  |  |
| Net income | \$ | 114,834 | \$ | 98,587 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |
| Amortization |  | 24,344 |  | 16,077 |
| Depreciation |  | 7,432 |  | 6,661 |
| Non-cash stock grant compensation |  | 2,360 |  | 1,885 |
| Deferred income taxes |  | 4,339 |  | 8,117 |
| Income tax benefit from exercise of stock options |  | - |  | 199 |
| Net (gain) on sales of investments, fixed assets and customer accounts |  | $(2,831)$ |  | $(2,513)$ |
| Changes in operating assets and liabilities, net of effect from insurance agency acquisitions and disposals: |  |  |  |  |
| Restricted cash and investments (increase) |  | $(87,780)$ |  | $(31,129)$ |
| Premiums, commissions and fees receivable (increase) |  | $(62,721)$ |  | $(23,080)$ |
| Other assets decrease |  | 5,654 |  | 4,177 |
| Premiums payable to insurance companies increase |  | 129,523 |  | 47,186 |
| Premium deposits and credits due customers increase |  | 3,810 |  | 5,399 |
| Accounts payable increase |  | 2,935 |  | 7,167 |
| Accrued expenses (decrease) increase |  | (747) |  | 1,290 |
| Other liabilities (decrease) |  | (777) |  | (5) |
| NET CASH PROVIDED BY OPERATING ACTIVITIES |  | 140,375 |  | 140,018 |
|  |  |  |  |  |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |  |  |
| Additions to fixed assets |  | $(9,791)$ |  | $(7,335)$ |
| Payments for businesses acquired, net of cash acquired |  | $(225,164)$ |  | $(192,379)$ |
| Proceeds from sales of fixed assets and customer accounts |  | 2,041 |  | 3,064 |
| Purchases of investments |  | (192) |  | - |
| Proceeds from sales of investments |  | 747 |  | 834 |
| NET CASH USED IN INVESTING ACTIVITIES |  | $(232,359)$ |  | $(195,816)$ |
|  |  |  |  |  |
| CASH FLOWS FROM FINANCING ACTIVITIES: |  |  |  |  |
| Proceeds from long-term debt |  | - |  | 200,000 |
| Borrowings on revolving credit facility |  | 50,000 |  | 50,000 |
| Payments on revolving credit facility |  | $(50,000)$ |  | $(50,000)$ |
| Payments on long-term debt |  | $(12,358)$ |  | $(14,421)$ |
| Issuances of common stock for employee stock benefit plans |  | 9,583 |  | 7,978 |
| Cash dividends paid |  | $(16,617)$ |  | $(14,470)$ |
| NET CASH (USED IN) PROVIDED BY FINANCING ACTIVITIES |  | $(19,392)$ |  | 179,087 |
|  |  |  |  |  |
| NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS |  | $(111,376)$ |  | 123,289 |
| Cash and cash equivalents at beginning of period |  | 188,106 |  | 56,926 |
|  |  |  |  |  |
| CASH AND CASH EQUIVALENTS AT END OF PERIOD | \$ | 76,730 | \$ | $\underline{\text { 180,215 }}$ |

See accompanying notes to condensed consolidated financial statements.

## BROWN \& BROWN, INC.

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED)

## Note 1 - Basis of Financial Reporting

The accompanying unaudited, condensed, consolidated financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America "United States") for interim financial information and with the instructions for Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals) considered necessary for a fair presentation have been included. These unaudited, condensed, consolidated financial statements should be read in conjunction with the audited consolidated financial statements and the notes thereto set forth in the Company's Annual Report on Form 10-K for the year ended December 31, 2004.

Results of operations for the three and nine months ended September 30, 2005 are not necessarily indicative of the results that may be expected for the year ending December $31,2005$.

## New Accounting Pronouncements

In December 2004, the Financial Accounting Standards Board ("FASB") issued revised Statement of Financial Accounting Standards ("SFAS") No. 123, "Share-Based Payment", which replaces SFAS No. 123, "Accounting for Stock-Based Compensation", and supersedes Accounting Principles Board ("APB") Opinion No. 25, "Accounting for Stock Issued to Employees". This revised statement, which requires that the cost of all share-based payment transactions be recognized in the financial statements, establishes fair value as the measurement objective and requires entities to apply a fair-value-based measurement method in accounting for share-based payment transactions. The revised statement applies to all awards granted, modified, repurchased or cancelled on or after July $1,2005$. The Company will adopt revised SFAS No. 123 on its effective date, which is anticipated to be January 1, 2006.

## Note 2 - Stock-Based Compensation and Incentive Plans

The Company applies the intrinsic value-based method of APB Opinion No. 25, "Accounting for Stock Issued to Employees", to account for its stock-based compensation and incentive plans. Accordingly, the Company complies with the disclosure requirements of SFAS No. 148, "Accounting for Stock-Based Compensation - Transition and Disclosure", which requires presentation of pro forma net income and earnings per share information pursuant to SFAS No. 123, "Accounting for Stock-Based Compensation".

Pursuant to the above disclosure requirements, the following table provides an expanded reconciliation for all periods presented that: (1) adds back to reported net income the recorded expense under APB No. 25, net of related income tax effects; (2) deducts the total fair value expense under SFAS No. 123, net of related income tax effects; and (3) shows the reported and pro forma earnings per share amounts (in thousands, except per share data):


## Note 3 - Basic and Diluted Net Income Per Share

The following table sets forth the computation of basic net income per share and diluted net income per share (in thousands, except per-share data):


## Note 4 - Business Combinations

During the first three quarters of 2005, the Company acquired the assets and assumed certain liabilities of 28 general insurance agencies and several books of business ("customer accounts"). The aggregate purchase price was $\$ 246,429,000$ including $\$ 207,309,000$ of net cash payments, the issuance of $\$ 36,697,000$ in notes payable and the assumption of $\$ 2,423,000$ of liabilities. All of these acquisitions operate in the insurance intermediary business and were acquired primarily to expand the Company's core businesses and to attract high-quality individuals to the Company. Acquisition purchase prices are typically based on a multiple of operating profit earned over a one- to three-year period after the acquisition effective date, within a minimum and maximum price range. The initial asset allocation of an acquisition is based on the minimum purchase price and any subsequent "earn-out" payment is allocated primarily to goodwill. All of these acquisitions have been accounted for as business combinations and are as follows (in thousands):

| Name of Acquisition | Business Segment | 2005 <br> Date of Acquisition | Net <br> Cash Paid |  | Notes Payable |  | Net Assets Acquired |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| American Specialty, Inc., et al. | National Programs | January 1 | \$ | 23,782 | \$ | - | \$ | 23,782 |
| Braishfield Associates, Inc. | Brokerage | January 1 |  | 10,215 |  | - |  | 10,215 |
| Hull \& Company, Inc., et al. | Brokerage | March 1 |  | 140,044 |  | 35,000 |  | 175,044 |
| Others | Various | Various |  | 33,268 |  | 1,697 |  | 34,965 |
| Total |  |  | \$ | 207,309 | \$ | 36,697 | \$ | $\underline{244,006}$ |

The following table summarizes the preliminary allocation of the aggregate purchase price to the fair values of the aggregate assets and liabilities acquired (in thousands):

|  | American Specialty |  | Braishfield |  | Hull |  | Others |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Other current assets | \$ | 80 | \$ | - | \$ | - | \$ | - | \$ | 80 |
| Fixed assets |  | 370 |  | 25 |  | 2,500 |  | 170 |  | 3,065 |
| Purchased customer accounts |  | 7,410 |  | 4,320 |  | 66,343 |  | 15,167 |  | 93,240 |
| Noncompete agreements |  | 38 |  | 50 |  | 95 |  | 865 |  | 1,048 |
| Goodwill |  | 18,220 |  | 5,820 |  | 106,106 |  | 18,850 |  | 148,996 |
| Total assets acquired |  | 26,118 |  | 10,215 |  | 175,044 |  | 35,052 |  | 246,429 |
|  |  |  |  |  |  |  |  |  |  |  |
| Current liabilities |  | - |  | - |  | - |  | (87) |  | (87) |
| Other liabilities |  | $(2,336)$ |  | - |  | - |  | - |  | $(2,336)$ |
| Total liabilities assumed |  | $(2,336)$ |  | - |  | - |  | (87) |  | $(2,423)$ |
|  |  |  |  |  |  |  |  |  |  |  |
| Net assets acquired | \$ | 23,782 | \$ | 10,215 | \$ | 175,044 | \$ | 34,965 | \$ | 244,006 |

The weighted average useful lives for the above acquired amortizable intangible assets are as follows: purchased customer accounts, 15.0 years, and noncompete agreements, 4.0 years.

Goodwill of $\$ 148,996,000$, all of which is expected to be deductible for tax purposes, was assigned to the Retail, National Programs and Brokerage Divisions in the amounts of $\$ 11,432,000$ $\$ 18,726,000$ and $\$ 118,838,000$, respectively.

The results of operations for the acquisitions completed during the first three quarters of 2005 have been combined with those of the Company since their respective acquisition dates. If the acquisitions had occurred as of January 1, 2004, the Company's results of operations would be as shown in the following table (in thousands, except per share data):


These unaudited pro forma results are not necessarily indicative of the actual results of operations that would have occurred had the acquisitions actually been made at the beginning of the respective periods.

Additional consideration paid to sellers or consideration returned to the Company by sellers as a result of purchase price "earn-out" provisions is recorded primarily as an adjustment to goodwill


 be earned within one year.

## Note 5-Goodwill and Amortizable Intangible Assets

The Company accounts for goodwill under SFAS No. 142, "Goodwill and Other Intangible Assets". SFAS No. 142 provides for the non-amortization of goodwill. Goodwill is now subject to at
 a lower-of-cost-or-market impairment testing.

SFAS No. 142 requires the Company to compare the fair value of each reporting unit with its carrying amount to determine if there is potential impairment of goodwill. If the fair value of the
 estimated based on multiples of revenues, earnings before interest, income taxes, depreciation and amortization ("EBITDA"), and pre-tax income. The Company completed its most recent annual assessment as of November 30, 2004 and identified no impairment as a result of the evaluation.

The changes in goodwill, by business segment, for the nine months ended September 30, 2005 are as follows (in thousands):

|  | Retail |  | National <br> Programs |  | Brokerage |  | Services |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance as of December 31, 2004 | \$ | 259,290 | \$ | 84,737 | \$ | 16,760 | \$ | 56 | \$ | 360,843 |
|  |  |  |  |  |  |  |  |  |  |  |
| Goodwill of acquired businesses |  | 23,036 |  | 25,894 |  | 118,844 |  | - |  | 167,774 |
|  |  |  |  |  |  |  |  |  |  |  |
| Goodwill disposed of relating to sales of businesses |  | (321) |  | - |  | - |  | - |  | (321) |
|  |  |  |  |  |  |  |  |  |  |  |
| Balance as of September 30, 2005 | \$ | 282,005 | \$ | 110,631 | \$ | 135,604 | \$ | 56 | \$ | 528,296 |

Amortizable intangible assets as of September 30, 2005 and December 31, 2004 consisted of the following (in thousands):


Amortization expense for amortizable intangible assets for the years ending December 31, 2005, 2006, 2007, 2008 and 2009 are estimated to be $\$ 32.9$ million, $\$ 32.8$ million, $\$ 32.2$ million, $\$ 31.3$ million, and \$30.8 million, respectively.

## Note 6 - Long-Term Debt

In July 2004, the Company completed a private placement of $\$ 200.0$ million of unsecured senior notes (the "Notes"). The $\$ 200.0$ million is divided into two series: Series A, for $\$ 100.0$ million,
 closing on the Series A Notes occurred on September 15, 2004. The Company has used, and anticipates continuing to use, the proceeds from the Notes for general corporate purposes, including acquisitions and repayment of existing debt. As of September 30, 2005, there was an outstanding balance of $\$ 200.0$ million on the Notes.

In September 2003, the Company established an unsecured revolving credit facility (the "Revolving Credit Facility") with a national banking institution that provided for available borrowings of

 assessed on the unused balance. The 90-day LIBOR was $4.02 \%$ as of September 30, 2005. As of September 30, 2005, there were no borrowings against the Revolving Credit Facility.

In January 2001, the Company entered into a $\$ 90.0$ million unsecured seven-year term loan agreement (the "Term Loan") with a national banking institution, bearing an interest rate based upon

 This Term Loan is to be repaid in equal quarterly installments of $\$ 3.2$ million through December 2007.

To hedge the risk of increasing interest rates from January 2, 2002 through the then remaining six years of the Term Loan, the Company entered into an interest rate swap agreement that



 derivative as a highly effective cash flow hedge.

All three of these credit agreements require the Company to maintain certain financial ratios and comply with certain other covenants. The Company was in compliance with all such covenants as of September 30, 2005.

Acquisition and other notes payable as of September 30, 2005 were $\$ 38.6$ million, which primarily represent debt incurred to former owners of certain agencies or customer accounts acquired by the Company. These notes are payable in monthly, quarterly or annual installments through July 2014, including interest ranging from $1.51 \%$ to $8.05 \%$.

## Note 7 - Legal and Regulatory Proceedings

## Policyholder Actions and Related Matters

As previously disclosed, the Company is a defendant in the putative class action lawsuits styled In Re: Insurance Brokerage Antitrust Litigation and In Re: Employee-Benefits Insurance Antitrust Litigation, which were consolidated by the Judicial Panel on Multi-District Litigation to the United States District Court, District of New Jersey, in a single jurisdiction for pre-trial purposes.

As previously disclosed, governmental entities in a number of states continue to look into issues related to the insurance industry's compensation practices. Brown \& Brown continues to receive
 inquiries.

As previously disclosed, a Special Review Committee, a committee comprised of independent members of the Board of Directors of Brown \& Brown, Inc., determined that maintenance of a


 additional information regarding the Special Review Committee’s determination.

As previously disclosed, we have contingent commission agreements with certain underwriters, including revenue-sharing commissions paid by insurance underwriters based primarily on the

 such as group health business. We have not chosen to discontinue receiving contingent commissions or override commissions.

Brown \& Brown cannot currently predict the impact or resolution of these matters or reasonably estimate a range of possible loss, which could be material, and the resolution of these matters may
 consolidated financial condition.

## Other

Brown \& Brown is involved in numerous pending or threatened proceedings by or against Brown \& Brown or one or more of its subsidiaries that arise incident to the nature of its business. The

 interests.

Although the ultimate outcome of matters referenced in this section titled "Other" cannot be ascertained and liabilities in indeterminate amounts may be imposed on Brown \& Brown or its


 lawsuits relating to these matters are continuing to develop, it is possible that future results of operations or cash flows for any particular quarterly or annual period could be materially affected by unfavorable resolutions of these matters.

## Note 8 - Supplemental Disclosures of Cash Flow Information

|  | For the nine months ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  |
| Cash paid during the period for (in thousands): |  |  |  |  |
|  |  |  |  |  |
| Interest | \$ | 13,309 | \$ | 2,160 |
|  |  |  |  |  |
| Income taxes | \$ | 62,207 | \$ | 43,293 |

The Company's significant non-cash investing and financing activities are as follows (in thousands):


## Note 9 - Comprehensive Income

The components of comprehensive income, net of related income tax effects, are as follows (in thousands):

| Net income | For the three months ended September 30, |  |  |  | For the nine months ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  | 2005 |  | 2004 |  |
|  | \$ | 34,783 | \$ | \$30,086 | \$ | 114,834 | \$ | 98,587 |
| Net unrealized holding (loss) gain on available-for-sale securities |  | 879 |  | (428) |  | (121) |  | (585) |
| Net gain (loss) on cash-flow hedging derivative |  | 149 |  | (32) |  | 435 |  | 642 |
| Comprehensive income | \$ | 35,811 | \$ | 29,626 | \$ | 115,148 | \$ | 98,644 |

## Note 10 - Segment Information

The Company's business is divided into four reportable segments: the Retail Division, which provides a broad range of insurance products and services to commercial, public entity, professional and individual customers; the National Programs Division, which is comprised of two units - Professional Programs, which provides professional liability and related package products for certain professionals, delivered through nationwide networks of independent agents, and Special Programs, which markets targeted products and services designated for specific industries, trade groups,

 healthcare services. The Company conducts all of its operations within the United States of America.

Summarized financial information concerning the Company's reportable segments for the nine months ended September 30, 2005 and 2004 are shown in the following table. The "Other" column includes any income and expenses not allocated to reportable segments and corporate-related items, including the inter-company interest expense charge to the reporting segment (in thousands)

| 2005 | Retail |  | National <br> Programs |  | Brokerage |  | Service |  | Other |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total revenues | \$ | 374,118 | \$ | 96,660 | \$ | 92,682 | \$ | 20,605 | \$ | 4,885 | \$ | 588,950 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Investment income |  | 61 |  | 273 |  | 974 |  | - |  | 2,967 |  | 4,275 |
| Amortization |  | 14,361 |  | 5,998 |  | 3,908 |  | 33 |  | 44 |  | 24,344 |
| Depreciation |  | 4,247 |  | 1,479 |  | 861 |  | 325 |  | 520 |  | 7,432 |
| Interest expense |  | 15,632 |  | 7,818 |  | 8,918 |  | 3 |  | $(21,480)$ |  | 10,891 |
| Income before income taxes |  | 101,623 |  | 26,049 |  | 21,608 |  | 5,395 |  | 31,995 |  | 186,670 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total assets |  | 922,379 |  | 424,517 |  | 462,311 |  | 15,935 |  | $(299,403)$ |  | 1,525,739 |
| Capital expenditures |  | 4,829 |  | 2,619 |  | 1,410 |  | 290 |  | 643 |  | 9,791 |
| 2004 |  |  |  |  |  | rage |  |  |  |  |  | tal |
| Total revenues | \$ | 354,565 | \$ | 78,289 | \$ | 29,483 | \$ | 20,461 | \$ | 1,090 | \$ | 483,888 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Investment income |  | 550 |  | 80 |  | - |  | - |  | 977 |  | 1,607 |
| Amortization |  | 11,209 |  | 4,301 |  | 423 |  | 27 |  | 117 |  | 16,077 |
| Depreciation |  | 4,390 |  | 1,150 |  | 367 |  | 254 |  | 500 |  | 6,661 |
| Interest expense |  | 16,145 |  | 6,331 |  | 752 |  | 68 |  | $(19,597)$ |  | 3,699 |
| Income before income taxes |  | 93,001 |  | 22,554 |  | 9,137 |  | 4,968 |  | 30,485 |  | 160,145 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total assets |  | 835,290 |  | 347,767 |  | 122,872 |  | 12,868 |  | $(93,006)$ |  | 1,225,791 |
| Capital expenditures |  | 4,382 |  | 1,594 |  | 465 |  | 616 |  | 278 |  | 7,335 |

## Note 11 - Subsequent Event

The Board of Directors of Brown \& Brown, Inc. at its regularly scheduled meeting on October 19, 2005, voted a two-shares for one-share stock split of Brown \& Brown's common stock, to be effected as a $100 \%$ common stock dividend, with additional shares to be distributed November 28, 2005 to shareholders of record on November 2, 2005.

On October 19, 2005, Brown \& Brown, Inc. entered into a material amendment (the "Amendment") to the Rights Agreement (the "Rights Agreement"), originally dated as of July 30, 1999, between Brown \& Brown, Inc. and Wachovia Bank, N.A., formerly known as First Union National Bank, as rights agent, accelerating the final expiration date of the outstanding rights to purchase shares of Brown \& Brown, Inc's Common Stock (the "Rights"). The Amendment accelerated the expiration date of the Rights from July 30, 2009, as initially provided under the Rights Agreement, to October 19, 2005. The Rights Agreement terminated upon the expiration of the Rights, thereby eliminating the Rights Agreement altogether.
 TOGETHER.

## General

We are an insurance intermediary organization with origins dating from 1939 and are headquartered in Daytona Beach and Tampa, Florida. We market and sell to our customers insurance products and services, primarily in the property, casualty and the employee benefits markets. In our capacity as an agent and broker, we do not assume underwriting risks. Instead, we provide our customers with quality insurance contracts, as well as other targeted, customized risk management products and services.

We are compensated for our services primarily by commissions paid by insurance companies and fees paid by customers for certain services. The commission income that we receive is usually a


 we placed with such insurance companies during the prior year.

## The Insurance Market

Premium rates are established by insurance companies based upon many factors, including reinsurance rates, none of which we control. Beginning in 1986 and continuing through 1999 ,







 renewal.

## Critical Accounting Policies

The more critical accounting and reporting policies include our accounting for revenue recognition, business acquisitions and purchase price allocations, intangible assets impairments, reserves

 on Form $10-\mathrm{K}$ on file with the Securities and Exchange Commission for details regarding our critical and significant accounting policies.

## Results of Operations

The condensed consolidated financial information relating to the three and nine month periods ended September 30, 2005 and 2004 is as follows (in thousands, except percentages):

|  | For the three months ended September 30, |  |  |  |  | For the nine months ended September 30, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  | $\begin{gathered} \% \\ \text { Change } \\ \hline \end{gathered}$ | 2005 |  | 2004 |  | $\begin{gathered} \text { \% } \\ \text { Change } \end{gathered}$ |
| REVENUES |  |  |  |  |  |  |  |  |  |  |
| Commissions and fees | \$ | 185,881 | \$ | 157,866 | 17.7\% | \$ | 547,088 | \$ | 449,631 | 21.7\% |
| Contingent commissions |  | 2,563 |  | 986 | 159.9\% |  | 34,409 |  | 30,284 | 13.6\% |
| Investment income |  | 1,786 |  | 586 | 204.8\% |  | 4,275 |  | 1,607 | 166.0\% |
| Other income, (loss) net |  | 415 |  | 943 | (56.0)\% |  | 3,178 |  | 2,366 | 34.3\% |
| Total revenues |  | 190,645 |  | 160,381 | 18.9\% |  | 588,950 |  | 483,888 | 21.7\% |
|  |  |  |  |  |  |  |  |  |  |  |
| EXPENSES |  |  |  |  |  |  |  |  |  |  |
| Employee compensation and benefits |  | 94,009 |  | 79,449 | 18.3\% |  | 278,493 |  | 232,000 | 20.0\% |
| Non-cash stock grant compensation |  | 681 |  | 374 | 82.1\% |  | 2,360 |  | 1,885 | 25.2\% |
| Other operating expenses |  | 25,638 |  | 22,042 | 16.3\% |  | 78,760 |  | 63,421 | 24.2\% |
| Amortization |  | 8,452 |  | 5,777 | 46.3\% |  | 24,344 |  | 16,077 | 51.4\% |
| Depreciation |  | 2,538 |  | 2,238 | 13.4\% |  | 7,432 |  | 6,661 | 11.6\% |
| Interest |  | 3,638 |  | 2,245 | 62.0\% |  | 10,891 |  | 3,699 | 194.4\% |
| Total expenses |  | 134,956 |  | 112,125 | 20.4\% |  | 402,280 |  | 323,743 | 24.3\% |
|  |  |  |  |  |  |  |  |  |  |  |
| Income before income taxes |  | 55,689 |  | 48,256 | 15.4\% |  | 186,670 |  | 160,145 | 16.6\% |
|  |  |  |  |  |  |  |  |  |  |  |
| Income taxes |  | 20,906 |  | 18,170 | 15.1\% |  | 71,836 |  | 61,558 | 16.7\% |
|  |  |  |  |  |  |  |  |  |  |  |
| NET INCOME | \$ | 34,783 | \$ | 30,086 | 15.6\% | \$ | 114,834 | \$ | 98,587 | 16.5\% |


 2004 of $\$ 98.6$ million, or $\$ 1.42$ per diluted share, a $16.2 \%$ increase on a per-share basis.






 the comparable period in 2004. After divested business of $\$ 5.1$ million, the remaining $\$ 10.2$ million represents net new business production, which reflects a $2.3 \%$ internal growth rate for core commissions and fees.

Contingent commissions in the insurance industry have recently come under scrutiny. Various governmental entities are reviewing such commission arrangements, and lawsuits seeking class


 See Item 1 of Part II for a discussion of the current legal proceedings concerning the insurance industry's compensation practices.

 rates

 months ended September 30, 2005 was the result of the completion of the one year earn-out from the sale of our medical services operation in Louisiana in June 2004.




 in 2004 and 2005 into our standard compensation program.

Non-Cash Stock Grant Compensation. Non-cash stock grant compensation expense represents the expense required to be recorded under Accounting Principles Board Opinion ("APB") No. 25,




 operating expenses increased $\$ 15.3$ million, or $24.2 \%$, over the same period in 2004 . These increases are primarily the result of acquisitions completed since the fourth quarter of 2004 that had no

 September 30, 2005, there was a general increase in travel and entertainment expenses, and a significant increase in legal professional fees of approximately $\$ 1.0$ million per quarter.

 customer accounts to 15 years from 20 years that was implemented in November 2004.
 increased $\$ 0.8$ million, or $11.6 \%$, over the same period in 2004 . These increases are due to capital expenditures and fixed assets purchased in acquisitions completed since October 1 , 2004.

 discussed in Note 6 of the Notes to Condensed Consolidated Financial Statements) in July and September of 2004.

## Segment Information

As discussed in Note 10 of the Notes to Condensed Consolidated Financial Statements, we operate in four reportable segments: the Retail, National Programs, Brokerage and Services Divisions. Our core commissions and fees internal growth rates for the three months ended September 30, 2005 by divisional segment are as follows (in thousands, except percentages):

|  | For the three months ended September 30, |  |  |  | Total Net <br> Change |  | TotalNetGrowth \% | Less Acquisition Revenues | $\begin{gathered} \text { Internal } \\ \text { Net } \\ \text { Growth \% } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  |  |  |  |  |  |
| Florida Retail | \$ | 38,153 | \$ | 33,917 | \$ | 4,236 | 12.5\% \$ | 1,456 | 8.2\% |
| National Retail |  | 49,174 |  | 49,177 |  | (3) | 0.0\% | 1,176 | (2.4)\% |
| Western Retail |  | 27,116 |  | 28,388 |  | $(1,272)$ | (4.5)\% | 642 | (6.7)\% |
| Total Retail ${ }^{(1)}$ |  | 114,443 |  | 111,482 |  | 2,961 | 2.7\% | 3,274 | (0.3)\% |
|  |  |  |  |  |  |  |  |  |  |
| Professional Programs |  | 10,682 |  | 10,964 |  | (282) | (2.6)\% | - | (2.6)\% |
| Special Programs |  | 21,945 |  | 19,712 |  | 2,233 | 11.3\% | 2,566 | (1.7)\% |
| Total National Programs |  | 32,627 |  | 30,676 |  | 1,951 | 6.4\% | 2,566 | (2.0)\% |
|  |  |  |  |  |  |  |  |  |  |
| Brokerage |  | 31,990 |  | 8,949 |  | 23,041 | 257.5\% | 20,717 | 26.0\% |
|  |  |  |  |  |  |  |  |  |  |
| Services |  | 6,821 |  | 6,163 |  | 658 | 10.7\% | - | 10.7\% |
|  |  |  |  |  |  |  |  |  |  |
| Total Core Commissions and Fees | \$ | 185,881 | \$ | 157,270 | \$ | 28,611 | 18.2\% \$ | 26,557 | 1.3\% |

(1) The Retail segment includes commissions and fees reported in the "Other" column of the Segment Information in Note 10 which includes corporate and consolidation items.

The reconciliation of the above internal growth schedule to the total Commissions and Fees included in the Condensed Consolidated Statements of Income for the three months ended September 30 2005 and 2004 is as follows (in thousands):

|  | For the three months ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  |
| Total core commissions and fees | \$ | 185,881 | \$ | 157,270 |
| Contingent commissions |  | 2,563 |  | 986 |
| Divested business |  | - |  | 596 |
|  |  |  |  |  |
| Total commission \& fees | \$ | 188,444 | \$ | $\underline{ }$ 158,852 |

Our core commissions and fees internal growth rates for the nine months ended September 30, 2005 by divisional segment are as following (in thousands, except percentages)

|  | For the nine months ended September 30, |  |  |  | Total Net Change |  | Total Net Growth \% | Less <br> Acquisition <br> Revenues |  | Internal Net Growth \% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  |  |  |  |  |  |  |
| Florida Retail | \$ | 116,347 | \$ | 103,720 | \$ | 12,627 | 12.2\% | \$ | 4,330 | 8.0\% |
| National Retail |  | 151,192 |  | 136,500 |  | 14,692 | 10.8\% |  | 15,915 | (0.9)\% |
| Western Retail |  | 78,298 |  | 82,818 |  | $(4,520)$ | (5.5)\% |  | 1,612 | (7.4)\% |
| Total Retail ${ }^{(1)}$ |  | 345,837 |  | 323,038 |  | 22,799 | 7.1\% |  | 21,857 | 0.3\% |
|  |  |  |  |  |  |  |  |  |  |  |
| Professional Programs |  | 31,025 |  | 31,368 |  | (343) | (1.1)\% |  | 715 | (3.4)\% |
| Special Programs |  | 63,140 |  | 46,152 |  | 16,988 | 36.8\% |  | 13,654 | 7.2\% |
| Total National Programs |  | 94,165 |  | 77,520 |  | 16,645 | 21.5\% |  | 14,369 | 2.9\% |
|  |  |  |  |  |  |  |  |  |  |  |
| Brokerage |  | 87,433 |  | 25,941 |  | 61,492 | 237.0\% |  | 56,189 | 20.4\% |
|  |  |  |  |  |  |  |  |  |  |  |
| Services |  | 19,653 |  | 17,986 |  | 1,667 | 9.3\% |  | - | 9.3\% |
|  |  |  |  |  |  |  |  |  |  |  |
| Total Core Commissions and Fees | \$ | 547,088 | \$ | 444,485 | \$ | 102,603 | 23.1\% | \$ | 92,415 | 2.3\% |

## (1) The Retail segment includes commissions and fees reported in the "Other" column of the Segment Information in Note 10 which includes corporate and consolidation items.

The reconciliation of the above internal growth schedule to the total Commissions and Fees included in the Consolidated Statements of Income for the nine months ended September 30 , 2005 and 2004 is as follows (in thousands):

|  | For the nine months ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  |
| Total core commissions and fees | \$ | 547,088 | \$ | 444,485 |
| Contingent commissions |  | 34,409 |  | 30,284 |
| Divested business |  | - |  | 5,146 |
|  |  |  |  |  |
| Total commission \& fees | \$ | 581,497 | \$ | 479,915 |

## Retail

 Division is as follows (in thousands, except percentages):

|  | For the three months ended September 30, |  |  |  |  | For the nine months ended September 30, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  | $\begin{gathered} \hline \text { \% } \\ \text { Change } \end{gathered}$ | 2005 |  | 2004 |  | $\begin{gathered} \hline \% \\ \text { Change } \\ \hline \end{gathered}$ |
| REVENUES |  |  |  |  |  |  |  |  |  |  |
| Commissions and fees | \$ | 114,625 | \$ | 111,995 | 2.3\% | \$ | 344,450 | \$ | 326,526 | 5.5\% |
| Contingent commissions |  | 1,350 |  | 707 | 90.9\% |  | 28,152 |  | 26,130 | 7.7\% |
| Investment income |  | 19 |  | 15 | 26.7\% |  | 61 |  | 550 | (88.9)\% |
| Other income (loss), net |  | 166 |  | 870 | (80.9)\% |  | 1,455 |  | 1,359 | 7.1\% |
| Total revenues |  | 116,160 |  | 113,587 | 2.3\% |  | 374,118 |  | 354,565 | 5.5\% |
|  |  |  |  |  |  |  |  |  |  |  |
| EXPENSES |  |  |  |  |  |  |  |  |  |  |
| Employee compensation and benefits |  | 56,687 |  | 56,611 | 0.1\% |  | 175,934 |  | 170,480 | 3.2\% |
| Non-cash stock grant compensation |  | 550 |  | 398 | 38.2\% |  | 1,649 |  | 1,199 | 37.5\% |
| Other operating expenses |  | 19,506 |  | 20,068 | (2.8)\% |  | 60,672 |  | 58,141 | 4.4\% |
| Amortization |  | 4,822 |  | 3,980 | 21.2\% |  | 14,361 |  | 11,209 | 28.1\% |
| Depreciation |  | 1,428 |  | 1,461 | (2.3)\% |  | 4,247 |  | 4,390 | (3.3)\% |
| Interest |  | 5,034 |  | 5,840 | (13.8)\% |  | 15,632 |  | 16,145 | (3.2)\% |
| Total expenses |  | 88,027 |  | 88,358 | (0.4)\% |  | 272,495 |  | 261,564 | 4.2\% |
|  |  |  |  |  |  |  |  |  |  |  |
| Income before income taxes | \$ | 28,133 | \$ | 25,229 | 11.5\% | \$ | 101,623 | \$ | 93,001 | 9.3\% |

Net internal growth
rate - core
commissions
and fees
(0.3)\%
$1.1 \%$
0.3\%
2.6\%

| Employee <br> compensation <br> and benefits <br> ratio | $48.8 \%$ |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |

The Retail Division's total revenues during the three months ended September 30, 2005 increased $2.3 \%$, or $\$ 2.6$ million, to $\$ 116.2$ million. Contingent commissions for the quarter increased $\$ 0.6$ million over the third quarter of 2004. Of the increase in revenues, approximately $\$ 3.3$ million related to the core commissions and fees from acquisitions that had no comparable revenues in the same period of 2004. Commissions and fees recorded in the third quarter of 2004 from business divested during 2005 was $\$ 0.6$ million. The Retail Division's internal growth rate for core commissions and fees was $(0.3) \%$ for the third quarter of 2005, which was primarily due to the softening and compression of insurance premium rates in virtually all parts of the country. In some regions, such as Florida, this decline in rates is being slightly offset by an increase in business exposure units, created by an improving economy. Any impact that the 2005 hurricane season has on insurance premium rates was not reflected to any significant degree in the third quarter of 2005 revenues. Income before income taxes for the three months ended September 30, 2005 increased $11.5 \%$, or $\$ 2.9$ million, to $\$ 28.1$ million. This increase is primarily due to earnings from acquisitions.

The Retail Division's total revenues during the nine months ended September, 2005 increased $5.5 \%$, or $\$ 19.6$ million, to $\$ 374.1$ million. Contingent commissions for the nine months ended

 increase is primarily due to net new business growth in core commissions and fees. The Retail Division's internal growth rate for core commissions and fees was $0.3 \%$ for the nine months ended September 30, 2005. Income before income taxes for the nine months ended September 30, 2005 increased $9.3 \%$, or $\$ 8.6$ million, to $\$ 101.6$ million. This increase is primarily due to earnings from acquisitions and net new business.

## National Programs

The National Programs Division is comprised of two units: Professional Programs, which provides professional liability and related package products for certain professionals delivered through nationwide networks of independent agents; and Special Programs, which markets targeted products and services designated for specific industries, trade groups, public entities and market niches. Financial information relating to our National Programs Division is as follows (in thousands, except percentages):

|  | For the three months ended September 30, |  |  |  |  | For the nine months ended September 30, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  | $\%$ <br> Change | 2005 |  | 2004 |  | \% <br> Change |
| REVENUES |  |  |  |  |  |  |  |  |  |  |
| Commissions and fees | \$ | 32,627 | \$ | 30,676 | 6.4\% | \$ | 94,165 | \$ | 77,520 | 21.5\% |
| Contingent commissions |  | 364 |  | 168 | 116.7\% |  | 1,998 |  | 646 | 209.3\% |
| Investment income |  | 102 |  | 39 | 161.5\% |  | 273 |  | 80 | 241.3\% |
| Other income (loss), net |  | 57 |  | 50 | 14.0\% |  | 224 |  | 43 | 420.9\% |
| Total revenues |  | 33,150 |  | 30,933 | 7.2\% |  | 96,660 |  | 78,289 | 23.5\% |
| EXPENSES |  |  |  |  |  |  |  |  |  |  |
| Employee compensation and benefits |  | 13,437 |  | 12,092 | 11.1\% |  | 39,894 |  | 31,800 | 25.5\% |
| Non-cash stock grant compensation |  | 89 |  | 59 | 50.8\% |  | 269 |  | 176 | 52.8\% |
| Other operating expenses |  | 4,662 |  | 4,577 | 1.9\% |  | 15,153 |  | 11,977 | 26.5\% |
| Amortization |  | 2,002 |  | 1,569 | 27.6\% |  | 5,998 |  | 4,301 | 39.5\% |
| Depreciation |  | 511 |  | 402 | 27.1\% |  | 1,479 |  | 1,150 | 28.6\% |
| Interest |  | 2,635 |  | 2,363 | 11.5\% |  | 7,818 |  | 6,331 | 23.5\% |
| Total expenses |  | 23,336 |  | 21,062 | 10.8\% |  | 70,611 |  | 55,735 | 26.7\% |
| Income before income taxes | \$ | 9,814 | \$ | 9,871 | (0.6)\% | \$ | 26,049 | \$ | 22,554 | 15.5\% |


| Net internal growth rate - core commissions and fees |  | (2.0)\% |  | 6.7\% |  | 2.9\% |  | 3.6\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Employee compensation and benefits ratio |  | 40.5\% |  | 39.1\% |  | 41.3\% |  | 40.6\% |
| Other operating expenses ratio |  | 14.1\% |  | 14.8\% |  | 15.7\% |  | 15.3\% |
| Capital expenditures | \$ | 488 | \$ | 923 | \$ | 2,619 | \$ | 1,594 |
| Total assets at September 30, 2005 and 2004 |  |  |  |  | \$ | 424,517 | \$ | 347,767 |






 decrease is primarily due net lost business.

Total revenues for National Programs for the nine months ended September 30, 2005 increased $23.5 \%$, or $\$ 18.4$ million, to $\$ 96.7$ million. Contingent commissions for the nine months ended




 This increase is primarily due to net new business growth and earnings from acquisitions completed since the fourth quarter of 2004.

## Brokerage

The Brokerage Division markets and sells excess and surplus commercial insurance and reinsurance, primarily through independent agents and brokers. Financial information relating to our Brokerage Division is as follows (in thousands, except percentages):


The Brokerage Division's total revenues for the three months ended September 30, 2005 increased $271.2 \%$, or $\$ 24.4$ million, to $\$ 33.4$ million over the same period in 2004 . Contingent


 Brokers, LLC, both acquired on January 1, 2005 and International E\&S acquired in September 2004. Also as a result of these acquisitions, amortization expense and interest expense increased
 $229.1 \%$, or $\$ 4.3$ million, to $\$ 6.2$ million over the same period in 2004 , primarily due to earnings from acquisitions and net new business.

The Brokerage Division's total revenues for the nine months ended September 30, 2005 increased $214.4 \%$, or $\$ 63.2$ million, to $\$ 92.7$ million over the same period in 2004 . Contingent

 fees. Income before income taxes for the nine months ended September 30, 2005 increased $136.5 \%$, or $\$ 12.5$ million, to $\$ 21.6$ million over the same period in 2004 , primarily due to earnings from acquisitions and net new business.

## Services

The Services Division provides insurance-related services, including third-party administration, consulting for the workers' compensation and employee benefit self-insurance markets and managed healthcare services. Financial information relating to our Services Division is as follows (in thousands, except percentages):

|  | For the three months ended September 30, |  |  |  |  | For the nine months ended September 30, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 |  | 2004 |  | $\begin{gathered} \% \\ \text { Change } \end{gathered}$ | 2005 |  | 2004 |  | $\begin{gathered} \% \\ \text { Change } \end{gathered}$ |
| REVENUES |  |  |  |  |  |  |  |  |  |  |
| Commissions and fees | \$ | 6,821 | \$ | 6,163 | 10.7\% | \$ | 19,653 | \$ | 19,459 | 1.0\% |
| Contingent commissions |  | - |  | - | - |  | - |  | - | - |
| Investment income |  | - |  | - | - |  | - |  | - | - |
| Other income, (loss), net |  | (53) |  | - | - |  | 952 |  | 1,002 | (5.0)\% |
| Total revenues | \$ | 6,768 | \$ | 6,163 | 9.8\% | \$ | 20,605 | \$ | 20,461 | 0.7\% |
|  |  |  |  |  |  |  |  |  |  |  |
| EXPENSES |  |  |  |  |  |  |  |  |  |  |
| Employee compensation and benefits |  | 3,911 |  | 3,465 | 12.9\% |  | 11,482 |  | 11,217 | 2.4\% |
| Non-cash stock grant compensation |  | 32 |  | 27 | 18.5\% |  | 92 |  | 82 | 12.2\% |
| Other operating expenses |  | 1,163 |  | 1,050 | 10.8\% |  | 3,275 |  | 3,845 | (14.8)\% |
| Amortization |  | 11 |  | 8 | 37.5\% |  | 33 |  | 27 | 22.2\% |
| Depreciation |  | 105 |  | 84 | 25.0\% |  | 325 |  | 254 | 28.0\% |
| Interest |  | 1 |  | 1 | - |  | 3 |  | 68 | (95.6)\% |
| Total expenses |  | 5,223 |  | 4,635 | 12.7\% |  | 15,210 |  | 15,493 | (1.8)\% |
|  |  |  |  |  |  |  |  |  |  |  |
| Income before income taxes | \$ | 1,545 | \$ | 1,528 | 1.1\% | \$ | 5,395 | \$ | 4,968 | 8.6\% |
|  |  |  |  |  |  |  |  |  |  |  |
| Net internal growth rate - core commissions and fees |  | 10.7\% |  | 21.9\% |  |  | 9.3\% |  | 18.2\% |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Employee compensation and benefits ratio |  | 57.8\% |  | 56.2\% |  |  | 55.7\% |  | 54.8\% |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Other operating expenses ratio |  | 17.2\% |  | 17.0\% |  |  | 15.9\% |  | 18.8\% |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Capital expenditures | \$ | 88 | \$ | 220 |  | \$ | 290 | \$ | 616 |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Total assets at September 30, 2005 and 2004 |  |  |  |  |  | \$ | 15,935 | \$ | 12,868 |  |

The Services Division's total revenues for the three months ended September 30, 2005 increased $9.8 \%$, or $\$ 0.6$ million, to $\$ 6.8$ million from the same period in 2004 . Core commissions and fees, reflects an internal growth rate of $10.7 \%$ for the third quarter of 2005. Income before income taxes for the three months ended September 30 , 2005 increased $1.0 \%$, or less than $\$ 0.1$ million, to $\$ 1.5$ million from the same period in 2004, primarily as a result of net new business growth.

The Services Division's total revenues for the nine months ended September 30, 2005 increased $0.7 \%$, or $\$ 0.1$ million, to $\$ 20.6$ million from the same period in 2004 . On June 30 , 2004, we sold



 the gain on this divestiture and net new business growth.

## Liquidity and Capital Resources

Our cash and cash equivalents at September 30, 2005 totaled $\$ 76.7$ million, a decrease of $\$ 111.4$ million from the $\$ 188.1$ million balance at December 31 , 2004 . For the nine-month period ended
 $\$ 9.8$ million was used for additions to fixed assets, $\$ 12.4$ million was used for payments on long-term debt, and $\$ 16.6$ million was used for the payment of dividends.

As of September 30, 2005, our contractual cash obligations were as follows (in thousands):

| Contractual Cash Obligations |  |  | Payments Due by Period |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total |  | Less than |  | 1-3 Years |  | 4-5 Years |  | After 5 Years |  |
|  |  |  |  |  |  |  |  |  |  |  |
| Long term debt | \$ | 267,501 | \$ | 50,058 | \$ | 17,046 | \$ | 298 | \$ | 200,099 |
| Capital lease obligations |  | 19 |  | 7 |  | 12 |  | - |  | - |
| Other long term liabilities |  | 9,045 |  | 6,385 |  | 962 |  | 653 |  | 1,045 |
| Operating leases |  | 84,246 |  | 19,713 |  | 30,890 |  | 20,720 |  | 12,923 |
| Maximum future acquisition contingent payments |  | 171,978 |  | 84,900 |  | 87,069 |  | 9 |  | - |
| Total contractual cash obligations | \$ | 532,789 | \$ | 161,063 | \$ | 135,979 | \$ | 21,680 | \$ | $\underline{214,067}$ |

In July 2004, we completed a private placement of $\$ 200.0$ million of unsecured senior notes (the "Notes"). The $\$ 200.0$ million is divided into two series: Series A , for $\$ 100.0$ million, due in 2011

 existing debt and acquisitions. As of September 30, 2005 there was an outstanding balance of $\$ 200.0$ million on the Notes.


 balance. As of September 30, 2005, there were no borrowings against this Revolving Credit Facility.

In January 2001, we entered into a $\$ 90.0$ million unsecured seven-year term loan agreement (the "Term Loan") with a national banking institution, bearing an interest rate based upon the 30-, 60-

 repaid in equal quarterly installments of \$3.2 million through December 2007.

To hedge the risk of increasing interest rates from January 2, 2002 through the then remaining six years of the Term Loan, we entered into an interest rate swap agreement that effectively converted the floating LIBOR-based interest payments to fixed interest payments at an annual rate of $4.53 \%$. This agreement did not impact or change the required $0.50 \%$ to $1.00 \%$ credit risk spread portion of the Term Loan. In accordance with SFAS No. 133, as amended, we recorded a liability as of September 30,2005 for the fair value of the interest rate swap of approximately $\$ 20,000$ net of income taxes of approximately $\$ 13,000$. We have designated and assessed the derivative as a highly effective cash flow hedge.

We (including our subsidiaries) have never incurred off-balance sheet obligations through the use of, or investment in, off-balance sheet derivative financial instruments or structured finance or special purpose entities organized as corporations, partnerships or limited liability companies, or trusts.

We believe that our existing cash, cash equivalents, short-term investments portfolio, funds generated from operations, and available credit facility borrowings are sufficient to satisfy our normal short-term financial needs.

## Recent Industry Developments

See Item 1 of Part II for a discussion of the current legal proceedings concerning the insurance industry's compensation practices.

## Disclosure Regarding Forward-Looking Statements

We make "forward-looking statements" within the "safe harbor" provision of the Private Securities Litigation Reform Act of 1995 throughout this report and in the documents we incorporate by reference into this report. You can identify these statements by forward-looking words such as "may," "will," "expect," "anticipate," "believe," "estimate," "plan" and "continue" or similar words. We have based these statements on our current expectations about future events. Although we believe that our expectations reflected in or suggested by our forward-looking statements are reasonable, our actual results may differ materially from what we currently expect. Important factors which could cause our actual results to differ materially from the forward-looking statements in this report include:
material adverse changes in economic conditions in the markets we serve;

- future regulatory actions and conditions in the states in which we conduct our business;
- competition from others in the insurance agency and brokerage business;
 the occurrence of adverse economic conditions, an adverse regulatory climate, or a disaster in any of these states could have a material adverse effect on our business, although no such conditions have been encountered in the past
- the integration of our operations with those of businesses or assets we have acquired or may acquire in the future and the failure to realize the expected benefits of such integration; and
- other risks and uncertainties as may be detailed from time to time in our public announcements and Securities and Exchange Commission ("SEC") filings

You should carefully read this report completely and with the understanding that our actual future results may be materially different from what we expect. All forward-looking statements attributable to us are expressly qualified by these cautionary statements.

We do not undertake any obligation to publicly update or revise any forward-looking statements.

## ITEM 3: QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Market risk is the potential loss arising from adverse changes in market rates and prices, such as interest rates and equity prices. We are exposed to market risk through our investments, revolving credit line and term loan agreements.

Our invested assets are held as cash and cash equivalents, restricted cash and investments, available-for-sale marketable equity securities, non-marketable equity securities and certificates of deposit. These investments are subject to interest rate risk and equity price risk. The fair values of our cash and cash equivalents, restricted cash and investments, and certificates of deposit at September 30, 2005 and December 31, 2004 approximated their respective carrying values due to their short-term duration and therefore such market risk is not considered to be material.

We do not actively invest or trade in equity securities. In addition, we generally dispose of any significant equity securities received in conjunction with an acquisition shortly after the acquisition date. However, we have no current intention to add to or dispose of any of the 559,970 common stock shares of Rock-Tenn Company, a publicly-held New York Stock Exchange-listed company, which we have owned for over 10 years. The investment in Rock-Tenn Company accounted for $71 \%$ and $68 \%$ of the total value of available-for-sale marketable equity securities, non-marketable equity securities and certificates of deposit as of September 30, 2005 and December 31, 2004, respectively. Rock-Tenn Company's closing stock price at September 30, 2005 and December 31, 2004 was $\$ 15.10$ and $\$ 15.16$, respectively. Our exposure to equity price risk is primarily related to the Rock-Tenn Company investment. As of September 30, 2005, the value of the Rock-Tenn Company investment was \$8,456,000.

To hedge the risk of increasing interest rates from January 2, 2002 through the then remaining six years of our seven-year $\$ 90.0$ million term loan, on December 5 , 2001 we entered into an interest rate swap agreement that effectively converted the floating rate LIBOR-based interest payments to fixed interest rate payments at $4.53 \%$. We do not otherwise enter into derivatives, swaps or other similar financial instruments for trading or speculative purposes.

At September 30, 2005, the interest rate swap agreement was as follows (in thousands, except percentages):

|  | Contractual/ Notional Amount |  | Fair Value |  | Weighted Average Pay Rates | Weighted Average Received Rates |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest rate swap agreement | \$ | 28,929 | \$ | (33) | 4.53\% | 3.29\% |

## ITEM 4: CONTROLS AND PROCEDURES

## Evaluation of Disclosure Controls and Procedures

We carried out an evaluation (the "Evaluation"), required by Rules 13a-15 and 15d-15 under the Securities Exchange Act of 1939, as amended (the "Exchange Act"), under the supervision and with the participation of our Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"), of the effectiveness of our disclosure controls and procedures as defined in Rule 13a-15 and 15d-15 under the Exchange Act ("Disclosure Controls"). Although we believe that our pre-existing Disclosure Controls, including our internal controls, were adequate to enable us to comply with our disclosure obligations, as a result of such Evaluation, we implemented certain minor changes, primarily to formalize, document and update the procedures already in place. Based on the Evaluation, our CEO and CFO concluded that, subject to the limitations noted herein, our Disclosure Controls are effective in timely alerting them to material information required to be included in our periodic SEC reports.

## Changes in Internal Controls

There has not been any change in our internal controls over financial reporting identified in connection with the Evaluation that occurred during the quarter ended September 30 , 2005 that has materially affected, or is reasonably likely to materially affect, those controls.

## Limitations on the Effectiveness of Controls

Our management, including our CEO and CFO, does not expect that our Disclosure Controls and internal controls will prevent all error and all fraud. A control system, no matter how well



 override of the controls.

 deteriorate. Because of the inherent limitations in a cost-effective control system, misstatements due to error or fraud may occur and not be detected.

## CEO and CFO Certifications


 should be read in conjunction with the Section 302 Certifications for a more complete understanding of the topics presented.

## PART II - OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS

In Item 3 of Part I of Brown \& Brown, Inc.'s Annual Report on Form 10-K for its fiscal year ending December 31, 2004, as updated by Item I of Part II of Brown \& Brown, Inc.'s Quarterly
 of the respective dates of such filings. Additional relevant information is further set forth in Note 7 of the Condensed Consolidated Financial Statements.

## ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

## (a) EXHIBITS

| Exhibit 3.1 | Articles of Amendment to Articles of Incorporation (adopted April 24, 2003) (incorporated by reference to Exhibit 3a to Form 10-Q for the quarter ended March 31, 2003), and Amended and Restated Articles of Incorporation (incorporated by reference to Exhibit 3a to Form 10-Q for the quarter ended March 31, 1999). |
| :---: | :---: |
| Exhibit 3.2 | Bylaws (incorporated by reference to Exhibit 3b to Form 10-K for the year ended December 31, 2002). |
| Exhibit 4.1 | Note Purchase Agreement, dated as of July 15, 2004, among the Company and the listed Purchasers of the 5.57\% Series A Senior Notes due September 15 , 2011 and 6.08\% Series B Senior Notes due July 15, 2014 (incorporated by reference to Exhibit 4.1 to Form 10-Q for the quarter ended June 30, 2004). |
| Exhibit 4.2 | First Amendment to Amended and Restated Revolving and Term Loan Agreement dated and effective July 15, 2004, by and between Brown \& Brown, Inc. and SunTrust Bank (incorporated by reference to Exhibit 4.2 to Form 10-Q for the quarter ended June 30, 2004). |
| Exhibit 4.3 | Second Amendment to Revolving Loan Agreement dated and effective July 15, 2004, by and between Brown \& Brown, Inc. and SunTrust Bank. (incorporated by reference to Exhibit 4.3 to Form 10-Q for the quarter ended June 30, 2004). |
| Exhibit 4.4 | Rights Agreement, dated as of July 30, 1999, between the Company and First Union National Bank, as Rights Agent (incorporated by reference to Exhibit 4.1 to Form 8-K filed on August 2, 1999). |
| Exhibit 31.1 | Section 302 Certification by the Chief Executive Officer of the Company. |
| Exhibit 31.2 | Section 302 Certification by the Chief Financial Officer of the Company. |
| Exhibit 32.1 | Section 1350 Certification by the Chief Executive Officer of the Company. |
| Exhibit 32.2 | Section 1350 Certification by the Chief Financial Officer of the Company. |

(b) REPORTS ON FORM 8-K

The Company filed a current report on Form 8-K on July 18, 2005. This current report reported Item 12, which announced that the Company issued a press release on July 18, 2005, relating to the Company's earnings for the second quarter of fiscal year 2005.

## SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## BROWN \& BROWN, INC.

## Date: November 9, 2005

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Cory T. Walker
Sr. Vice President, Chief Financial Officer
and Treasurer
(duly authorized officer, principal financial
    officer and principal accounting officer)
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## I, J. Hyatt Brown, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Brown \& Brown, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 9, 2005

## J. Hyatt Brown

Chief Executive Officer

## I, Cory T. Walker, certify that:

1. I have reviewed this quarterly report on Form $10-\mathrm{Q}$ of Brown \& Brown, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
(a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
(b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
(c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
(d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
(a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
(b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 9, 2005

Cory T. Walker
Chief Financial Officer

## Exhibit 32.1

## Certification Pursuant to Section 1350 of Title 18 of the United States Code, as Adopted

 Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002I, J. Hyatt Brown, the chief executive officer of Brown \& Brown, Inc., hereby certify, in my capacity as an officer of Brown \& Brown, Inc. and to my actual knowledge, that:
(1) the Quarterly Report on Form 10-Q of Brown \& Brown, Inc. for the quarterly period ended September 30, 2005 (the "Report") fully complies with the requirements of Section 13(a) or 15(d), as applicable, of the Securities Exchange Act of 1934, as amended; and
(2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of Brown \& Brown, Inc. and its subsidiaries.

Date: November 9, 2005
J. Hyatt Brown

Chief Executive Officer

A signed original of this written statement required by Section 906 has been provided to Brown \& Brown, Inc. and will be retained by Brown \& Brown, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

## Exhibit 32.2

## Certification Pursuant to Section 1350 of Title 18 of the United States Code, as Adopted

 Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002I, Cory T. Walker, the chief financial officer of Brown \& Brown, Inc., hereby certify, in my capacity as an officer of Brown \& Brown, Inc. and to my actual knowledge, that
 applicable, of the Securities Exchange Act of 1934, as amended; and
(2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of Brown \& Brown, Inc. and its subsidiaries.

Date: November 9, 2005

Cory T. Walker
Chief Financial Officer

A signed original of this written statement required by Section 906 has been provided to Brown \& Brown, Inc. and will be retained by Brown \& Brown, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.


[^0]:    See accompanying notes to condensed consolidated financial statements.

