[ X ] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 1999.
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 $\qquad$ to $\qquad$
Commission file number 0-7201.

BROWN \& BROWN, INC
(Exact name of Registrant as specified in its charter)

## Florida

## 59-0864469

| Florida | 59-0864469 | (State or Other Jurisdiction of <br> Incorporation or Organization) <br> 220 S. Ridgewood Ave., Daytona Beach, FL <br> Identification Number) |
| :---: | :---: | :---: |
| (Address of Principal Executive Offices) | 32115 |  |

Registrant's telephone number, including area code: (904) 252-9601

Indicate by check mark whether the registrant (1) has filed all reports
required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months, and (2) has been subject to such filing requirements for the past 90 days. Yes $x$ No _

The number of shares of the Registrant's common stock, $\$ .10$ par value, outstanding as of November 1, 1999 was 13,601,330.

BROWN \& BROWN, INC.
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FOR THE QUARTER ENDED SEPTEMBER 30, 1999

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ITEM 1: FINANCIAL STATEMENTS

BROWN \& BROWN, INC.
CONDENSED CONSOLIDATED STATEMENTS OF INCOME (Unaudited)
(In thousands, except per share data)


EXPENSES



See notes to condensed consolidated financial statements.

| BROWN \& BROWN, INC. |  |  |
| :--- | :--- | :--- |

See notes to condensed consolidated financial statements.

BROWN \& BROWN, INC.

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)
(In thousands)

For the nine months ended September 30,

|  |  |  |  |
| :--- | :---: | :---: | :---: |

2,128
$(1,479)$ Premiums payable to insurance companies,
(decrease) increase
Premium deposits and credits due customers, (decrease)
Accounts payable and accrued expenses, increase
Other liabilities, (decrease) increase

NET CASH PROVIDED BY OPERATING ACTIVITIES $\qquad$
 (100)

CASH FLOWS FROM INVESTING ACTIVITIES
Additions to fixed assets
Payments for businesses acquired, net of cash acquired
Proceeds from sales of fixed assets and customer accounts
Purchases of investments
Proceeds from sales of investments

NET CASH USED IN INVESTING ACTIVITIES
CASH FLOWS FROM FINANCING ACTIVITIES Payments on long-term debt
Proceeds from long-term debt
Exercise of stock options and issuances of stock
Purchases of stock
Shareholder distributions from pooled entities Cash dividends paid

NET CASH USED IN FINANCING ACTIVITIES

Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of period

CASH AND CASH EQUIVALENTS AT END OF PERIOD
$\square$ $(3,326)$
$(3,083)$
$(15,574)$
$(27,109)$
224

## (120)

598
$(18,198)$
$\qquad$
$(30,342)$

$(7,596)$
42
1,278
$(8,835)$
$(4,009)$
$\qquad$
$(16,825)$

1,664
$(1,152)$
$(4,469)$
Net decrease in cash and cash equivalents

| Cash and cash equivalents at beginning of |
| :--- |
| period |

CASH AND CASH EQUIVALENTS AT END OF PERIOD
(16,316)
49,310

See notes to condensed consolidated financial statements.

BROWN \& BROWN, INC.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Unaudited)

## SEPTEMBER 30, 1999

NOTE 1 - BASIS OF FINANCIAL REPORTING
The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions for Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments (consisting of normal recurring accruals)
considered necessary for a fair presentation have been included. For further information, refer to the consolidated financial statements and the notes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 1998.

As more fully described in Note 3 - Acquisitions, the accompanying financial statements for all periods presented have been restated to show the effect of the acquisition of Ampher Insurance, Inc. and Ross Insurance of Florida, Inc. effective July 20, 1999.

Certain amounts at December 31, 1998 have been reclassified to be consistent with the current period presentation.

Results of operations for the three- and nine-month periods ended September 30, 1999 are not necessarily indicative of the results that may be expected for the year ending December 31, 1999.

NOTE 2 - BASIC AND DILUTED EARNINGS PER SHARE
Basic earnings per share is based upon the weighted average number of shares outstanding. Diluted earnings per share is adjusted for the dilutive effect of stock options and other stock equivalents. Earnings per share for the Company is the same on both a basic and a diluted basis.

## NOTE 3 - ACQUISITIONS

1999 Purchases

During the third quarter of 1999, the Company acquired substantially all of the assets of Burns, Harrelson \& Burns Insurance Agency, and Tomborello Insurance Services, both of Phoenix, Arizona, in addition to acquiring one book of business.

During the second quarter of 1999, the Company acquired substantially all of the assets of one general insurance agency in addition to acquiring several books of business.

During the first quarter of 1999, the Company acquired substantially all of the assets of the Daytona Beach, Florida office of Hilb, Rogal \& Hamilton Company; The Insurance Center of Roswell, Inc. in Roswell, New Mexico; and Chancy-Stoutamire, Inc., with offices in Monticello and Perry, Florida. The Company also acquired all of the outstanding shares of the Bill Williams Agency, Inc. of St. Petersburg, Florida in the first quarter of 1999

During the third quarter of 1998, the Company acquired substantially all of the assets of MacMillan-Buchanan Insurance Agency, of Melbourne, Florida; Lake Sumter Insurance, of Wildwood, Florida; Franchini Consolidated Agency, of Albuquerque, New Mexico; Gulfcoast Commercial Insurance, of Naples, Florida; and KRB \& Associates, of Houston, Texas.

During the second quarter of 1998, the Company acquired substantially all Of the assets of the John F. Phillips Insurance Agency, of Prescott, Arizona Harris Insurance Services, of Las Vegas, Nevada; the Fordham Agency, of St Petersburg, Florida; Alderman, Click \& Co., of Princeton, New Jersey, Zel Schwanz \& Associates, of Phoenix, Arizona, and the Fort office of Hilb, Rogal and Hamilton Company.

During the first quarter of 1998, the Company acquired substantially all of the assets of Arizona General Insurance of Tucson, Arizona; Boynton Brothers Insurance of Perth Amboy, New Jersey; Great Northern Insurance of Phoenix, Arizona; and the Heine-Miles Insurance Agency of Phoenix, Arizona.

These acquisitions have also been accounted for using the purchase method of accounting. The results of operations for the acquired companies have been combined with those of the Company since their respective acquisition dates If the acquisitions had occurred at the beginning of the 1998 reporting period, the Company's results of operations would have been as shown in the following table. These unaudited pro forma results are not necessarily indicative of the actual results of operations that would have occurred had he acquisitions actually been made at the beginning of the 1998 reporting period

NINE-MONTH PERIOD ENDED SEPTEMBER 30, 1998 (Unaudited)
(In thousands, except per share data)

Operating revenue Income before income taxes Net income Earnings per share
\$121,970
28,303
17,265
$\$ \quad 1.27$

1999 Poolings

During the third quarter of 1999, the Company issued 167,328 shares of its common stock in exchange for all of the outstanding stock of Ampher Insurance, Inc. and Ross Insurance of Florida, Inc., related entities located in Sunrise, Florida.

This acquisition has been recorded using the pooling-of-interests method of accounting. The acquisition was treated as a material transaction and the Company's consolidated financial statements have been restated for this transaction for all prior periods.
1998 Poolings

During the third quarter of 1998, the Company issued 92,188 shares of its common stock in exchange for all of the outstanding stock of Jerry F . Nichols \& Associates, located in Naples, Florida. During the quarter, the Company also issued 65,131 shares of its common stock for all of the outstanding stock of Boulton Agency, Inc., located in Miami, Florida.

During the second quarter of 1998, the Company issued 278,765 shares of its common stock for all of the outstanding stock of Daniel-James Insurance Agency, Inc., an Ohio corporation with offices in Perrysburg, Ohio and Indianapolis, Indiana, and for all of the outstanding membership interests of Becky-Lou Realty Limited, an Ohio limited liability company with offices in Perrysburg, Ohio. During the first quarter of 1998, the Company issued 22,500 shares of its common stock for all of the outstanding stock of Thim Insurance Agency, Inc., an Arizona corporation.

These acquisitions have been recorded using the pooling-of-interests method of accounting. The Daniel-James Insurance Agency, Inc. acquisition was determined to be a material transaction and the Company's consolidated financial statements have been restated for this transaction for all prior periods. The other three pooling acquisitions were determined to be immaterial and the company's consolidated financial statements have not been restated for these transactions.

## NOTE 4 - LONG-TERM DEBT

The Company continues to maintain its credit agreement with a major insurance company under which $\$ 4$ million (the maximum amount available for borrowings) was outstanding at September 30, 1999, at an interest rate equal to the prime lending rate plus one percent ( $9.25 \%$ at September 30, 1999). In accordance with the amendment to the loan agreement dated August 1, 1998 the available amount will decrease by $\$ 1$ million each August beginning in 2000.

The Company also has a revolving credit facility with a national banking institution that provides for available borrowings of up to $\$ 50$ million, with a maturity date of October 15, 2000. As of September 30, 1999, there were no borrowings against this line of credit.

NOTE 5 - CONTINGENCIES
The Company is not a party to any legal proceedings other than various
claims and lawsuits arising in the normal course of business. Management of the Company does not believe that any such claims or lawsuits will have a material effect on the Company's financial condition or results of operations.

NOTE 6 - SUPPLEMENTAL DISCLOSURES OF CASH FLOW INFORMATION

The Company's significant non-cash investing and financing activities are as follows:

| (in thousands) |  | 1999 |
| :--- | :--- | :--- |
| Unrealized depreciation of <br> available-for-sale securities net <br> of tax benefit of $\$ 474$ for <br> and $\$ 2,030$ in 1998 | 1999 |  |

NOTE 7 - SEGMENT INFORMATION
The Company's business is divided into four divisions: the Retail Division, which markets and sells a broad range of insurance products to commercial, professional and individual clients; the National Programs Division, which develops and administers property and casualty insurance and employee benefits coverage solutions for professional and commercial groups and trade associations nationwide; the Service Division, which provides insurance-related services such as third-party administration and consultation for workers' compensation and employee benefit self-insurance markets; and the Brokerage Division, which markets and sells excess and surplus commercial insurance primarily through non-affiliated independent agents and brokers. The Company conducts all of its operations in the United States.

Summarized financial information concerning the Company's reportable segments is shown in the following table. The "Other" column includes corporate-related items and, as it relates to segment profit, income and expense not allocated to reportable segments.

| (in thousands) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Nine Months Ended September 30, 1999: |  | tail Pr | Programs | Service Br | Brokerage | Other | Total |
| Total Revenues | \$ | 92,159 | \$17, 857 | \$11,174 | \$10,690 | \$ (776) | \$131,104 |
| Interest and other |  |  |  |  |  |  | 1,897 |
| Interest expense |  | 745 | - | - | - | (355) | 390 |
| Depreciation and amortization |  | 6,308 | 1,087 | 292 | 718 | 198 | 8,603 |
| Income (loss) before income taxes |  | 20,847 | 5,418 | 1,839 | 3,714 | 1,070 | 32,888 |
| Total assets |  | 147,446 | 58,652 | 6,092 | 25,344 | $(15,247)$ | 222,287 |
| Capital expenditures |  | 2,338 | 312 | 323 | 181 | 172 | 3,326 |
| Nine Months Ended |  |  |  |  |  |  |  |
| Total Revenues |  | \$ 77,124 | \$ 20,009 | \$10,253 | \$ 9,997 | \$ (774) | \$116,609 |
| Interest and other |  |  |  |  |  |  | 2,495 |
| Interest expense |  | 28 | 8 | - | 12 | 372 | 412 |
| Depreciation and amortization |  | 4,858 | 1, 1,012 | 237 | $7 \quad 697$ | 156 | 6,960 |
| Income (loss) before income |  |  |  |  |  |  |  |
| Total assets |  | 123,783 | 59,247 | 5,285 | 5 23,863 | $(1,177)$ | 211,001 |
| Capital expenditures |  | 2,172 | - 455 | 262 | 2153 | 41 | 3,083 |

RESULTS OF OPERATIONS

NET INCOME. Net income for the third quarter of 1999 was $\$ 7,083,000$, or $\$ .52$ per share, compared with net income in the third quarter of 1998 of $\$ 6,060,000$, or $\$ .44$ per share, a $17 \%$ increase. Net income for the nine months ended September 30, 1999 was $\$ 20,012,000$, or $\$ 1.47$ per share, compared with 1998 same-period net income of $\$ 17,001,000$, or $\$ 1.25$ per share, an $18 \%$ increase.

COMMISSIONS AND FEES. Commissions and fees for the third quarter of 1999 increased $\$ 3,357,000$, or $9 \%$, from the same period in 1998. Approximately $\$ 2,672,000$ of this increase represents revenues from acquired agencies, with the remainder due to new business production. Commissions and fees for the nine months ended September 30, 1999 were $\$ 128,476,000$ increase is due to approximately $\$ 12,836000$ of revenue from acquired increase is due to approximately $\$ 12,836,000$ of revenue from

INVESTMENT INCOME. Investment income for the three- and nine-month periods ended September 30, 1999 decreased $\$ 147,000$ and $\$ 598,000$,
respectively, from the same periods in 1998 primarily due to a decrease
in available cash to invest.
OTHER INCOME. Other income primarily includes gains and losses from the sale of customer accounts and other assets. Other income for the third quarter ended September 30, 1999 increased $\$ 563,000$ over the same period in 1998, due to the sale of certain customer accounts. Other income the the Company's Charlotte, North Carolina office in the first quarter of 1998, which resulted in a loss of $\$ 518,000$.

EMPLOYEE COMPENSATION AND BENEFITS. Employee compensation and benefits increased $7 \%$ and $12 \%$, respectively, during the three- and nine-month periods ended September 30, 1999 over the same periods in 1998. These increases primarily relate to the addition of new employees as a result of acquisitions. Employee compensation and benefits as a percentage of total revenue decreased to $51 \%$ in both the three- and nine-month periods ended September 30, 1999, compared to $52 \%$ for each of the same periods in 1998.

OTHER OPERATING EXPENSES. Other operating expenses for the third quarter of 1999 increased $\$ 428,000$, or $6 \%$, over the same period in 1998, primarily due to acquisitions. Other operating expenses increased $\$ 1,134,000$, or $5 \%$, for the nine months ended September 30, 1999, compared to the same period in 1998, primarily due to acquisitions. Other operating expenses as a percentage of total revenue decreased to $18 \%$ in the third quarter of 1999, compared to $19 \%$ in the same period in 1998, and decreased to $19 \%$ for the nine months ended September 30, 1999, compared to $20 \%$ in the same period in 1998.

AMORTIZATION. Amortization increased \$260,000, or $16 \%$, and $\$ 1,181,000$, or 27\%, for the three- and nine-month periods ended September 30, 1999, respectively, over the same periods in 1998, primarily due to increased amortization from acquisitions.

INTEREST. Interest decreased $\$ 41,000$, or $28 \%$, for the third quarter of 1999 over the same period in 1998. Interest decreased $\$ 22,000$, or $5 \%$, for the nine months ended September 30, 1999 compared to the same period in 1998, primarily due to decreased levels of debt.

## LIQUIDITY AND CAPITAL RESOURCES

The Company's cash and cash equivalents of $\$ 35,805,000$ at September 30, 1999 decreased by $\$ 6,968,000$ from $\$ 42,773,000$ at December 31, 1998. For the nine-month period ended September 30, 1999, operating activities provided $\$ 32,635,000,0$ cash. From both this amount and existing cash balances, $\$ 16,825,000$ was used for payments on long-term debt, $\$ 15,574,000$ was used to acquire businesses, $\$ 4,469,000$
was used for payments of dividends, and $\$ 3,326,000$ was used for additions was used for payments of dividends, and $\$ 3,326,000$ was used for additions
to fixed assets. The current ratio at September 30 , to fixed assets. The current ratio at September 30, 1999 was 0.93 , compared to 1.03 as of December 31, 1998.

The Company has a revolving credit agreement with a major insurance company under which up to $\$ 4$ million presently may be borrowed at an interest rate equal to the prime lending rate plus one percent (9.25\% at September 30, 1999). The amount of available credit will
decrease by $\$ 1$ million each year beginning in August 2000 until the facility expires in August 2003. As of September 30, 1999, the maximum amount of borrowings was outstanding. The Company also has a revolving credit facility with a national banking institution that provides for available borrowings of up to $\$ 50$ million, with a maturity date of October, 2000. As of September 30, 1999, there were no borrowings against this line of credit. The Company believes that its existing cash, cash equivalents, short-term investments portfolio, funds generated from operations and available credit facility borrowings are sufficient to satisfy its normal financial needs.

YEAR 2000 DATE CONVERSION

Year 2000 issues relate to system failures or errors resulting from computer programs and embedded computer chips that utilize dates with only two digits instead of four digits to represent a year. A data field With two digits representing a year may result in an error or failure due to the system's inability to recognize "00" as the year 2000.

The Company has evaluated and identified the risks of failure of its information and financial systems that may be adversely affected by Year 2000 issues. Earlier this year, the Company concluded that it must be "core compliant" with respect to the operations of its agency management system and all attendant hardware, software and communications systems. As defined by the Company, core compliance means (i) the ability for the agency management system and related systems to correctly process
information in their usual and intended manner on and after January 1, 2000 and (ii) the ability to accurately retrieve information that is stored in the system prior to January 1, 2000.

The Company has substantially completed the testing and implementation of its core compliance strategy. To date, approximately $\$ 550,000$ has been expended in systems upgrades directly relating to Year 2000 issues. Any additional amounts needed to finalize any remaining upgrades are not expected to be material in nature.

Based on its assessments and testing, the Company believes that it will not experience any material disruption as a result of Year 2000 issues in processing information, interfacing with key vendors, or with processing orders and billing. However, the Year 2000 issue creates risk for the Company from unforeseen problems in its own computer systems and from systems of third parties on which the Company relies. Accordingly, the company has requested assurances from software vendors from which it has purchased or from which it may purchase software that the software sold to the Company will continue to correctly process date information through 2000 and beyond. In addition, the Company has questioned its independent brokers and insurance carriers as to their progress in identifying and addressing problems that their computer systems may experience in correctly processing date information as the year 2000 approaches and thereafter. However, there are no assurances that the Company will identify all date-handling problems in its business systems or that the Company will be able to successfully remedy Year 2000 compliance issues that are discovered.

To the extent that the Company is unable to resolve its Year 2000 issues prior to January 1, 2000, operating results could be adversely affected. In addition, the Company could be adversely affected if other entities (e.g., insurance carriers and independent agents through which the Company brokers business) not affiliated with the Company do not appropriately address their own Year 2000 compliance issues in advance of their occurrence. There is also risk that insureds may attempt to recover damages from the Company if their insurance policies procured with the
do not do so. The impact of these potential legal disputes cannot be reasonably estimated. The Company has developed a contingency plan for That plan involves shifting the information or offices. That plaffice systems functions from the affected office to another Company office that will be specially equipped and staffed to absorb the additional responsibilities. However, there can be no assurance that Year 2000 issues will not have a material adverse effect on the Company's business, results of operation or financial condition

FORWARD-LOOKING STATEMENTS

From time to time, the Company may publish "forward-looking statements"
within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, or make oral statements that constitute forward-looking statements. These forward-looking statements may relate to such matters as anticipated financial performance of future revenues or earnings, business prospects, projected acquisitions or ventures, new products or services, anticipated market performance, compliance costs, and similar matters. The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements. In order to comply with the terms of the safe harbor, the Company cautions readers that a variety of factors could cause the Company's actual results to differ materially from the anticipated results or other expectations expressed in the Company's forward-looking statements. These risks and uncertainties, many of which are beyond the Company's control, include, but are not limited to:
(i) competition from existing insurance agencies and new participants and their effect on pricing of premiums; (ii) changes in regulatory requirements that could affect the cost of doing business; (iii) legal developments affecting the litigation experience of the insurance industry; (iv) the volatility of the securities markets; (v) the potential occurrence of a major natural disaster in certain areas of the State of Florida, where the Company's business is concentrated, and (vi) general economic conditions. The Company does not undertake any obligation to publicly update or revise any forward-looking statements.

ITEM 3: QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK
Market risk is the potential loss arising from adverse changes in
market rates and prices, such as interest, foreign currency exchange rates,
and equity prices. The Company is exposed to market risk through its
revolving credit line and some of its investments; however, such risk is not considered to be material as of September 30, 1999.

BROWN \& BROWN, INC
PART II - OTHER INFORMATION

ITEM 1 - LEGAL PROCEEDINGS
The Company is involved in various pending or threatened proceedings by or against the Company or one or more of its subsidiaries which involve routine litigation relating to insurance risks placed by the Company, and other contractual matters. The Company's management does not believe that any such pending or threatened proceedings will have a material adverse effect on the Company's financial position or results or operations.

## ITEM 2 - CHANGE IN SECURITIES AND USE OF PROCEEDS

Effective July 20, 1999, the Company acquired all of the outstanding shares of two related entities - Ampher Insurance, Inc. (Ampher) and Ross Insurance of Florida, Inc. (Ross). In exchange for all of the outstanding stock of Ampher and Ross, the Company issued 167, 328 shares of the Company's common stock to the former shareholders of those agencies. The Company's shares were offered and sold privately and no underwriting was involved.

The Company issued the shares without registration under the Securities Act of 1993 (the "Act"). The Company relied upon the exemptions set forth in Section $4(2)$ of the Act and Rule 506 of Regulation D, promulgated thereunder. In the transaction, the Company (i) made available to the purchasers the information required by Rule $502(\mathrm{~b})$ of Regulation D ,
ii) did not offer the shares by means of any advertisemen, general solicitation or other means proscribed by Rule 502(c) of Regulation D (iii) informed the purchasers of the limitations on resale of the shares and placed an appropriate restrictive legend on the share certificates, and (iv) filed a notice on Form D with the Securities and Exchange Commission within 15 days after the sale. The Company shares were offered privately by the Company to fewer than 35 purchasers and the Company reasonably believed that each purchaser (or representative of such purchaser) had such knowledge and experience in financial and business matters that he was capable of evaluating the merits and risks of the prospective investment.
ITEM 6 - EXHIBITS AND REPORTS ON FORM 8-K

> EXHIBITS

Exhibit 3a - Amended and Restated Articles of Incorporation
(incorporated by reference to Exhibit 3a to Form 10-Q for the quarter ended March 31, 1999)

Exhibit 3b - Amended and Restated Bylaws (incorporated by reference to Exhibit 3b to Form $10-\mathrm{K}$ for the year ended December 31, 1996)

Exhibit 4b - Rights Agreement, dated as of July 30, 1999, between the Company and First Union National Bank, as Rights Agent (incorporated by reference
to Exhibit 4.1 to Form 8-K filed on August 2, 1999).
Exhibit 10k - Rights Agreement, dated as of July 30, 1999 between the Company and First Union National Bank, as Rights Agent (incorporated by reference
to Exhibit 4.1 to Form 8-K filed on August 2, 1999).
Exhibit 11 - Statement re: Computation of Basic and Diluted Earnings Per Share

Exhibit 27 - Financial Data Schedule (for SEC use only)

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

BROWN \& BROWN, INC.

Date: November 5, 1999
/S/ JEFFREY R. PARO
Jeffrey R. Paro, Vice President, Chief Financial Officer and Treasure (duly authorized officer, principal
financial officer and principal accounting officer)

Three Months Ended September 30, Nine Months Ended September 30,

BASIC EARNINGS
PER SHARE

# Net Income 

\$ 7,083 \$ 6, 060
\$20,012
\$17, 001
Weighted
average shares
outstanding
13, 604 13,643 =======

13,636
13, 575
per share Basic earnings
per share
 $.52=====$

\$ 1.47
\$ 1.25

DILUTED EARNINGS
PER SHARE
Weighted average
number of shares
outstanding 13,604 13,643
13,636 $\qquad$ 13,575

Net effect of
dilutive stock
options, based
on the treasury
stock method $\qquad$ 2

Total diluted shares used in computation $\qquad$ 13,643 $\qquad$ 13,637
13,575

Diluted earnings per share \$ 52 $\qquad$ .44
======= \$ 1.47
\$ $\quad 1.25$

This Schedule contains summary financial information extracted from the financial statements of Brown \& Brown, Inc. for the nine months ended financial statements of Brown \& Brown, Inc. or the nine months ended such financial statements.

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